

3. IMPLEMENTATION PLAN

In this section of the Plan of Conservation and Development the many recommendations made in the Plan are compiled , summarized and assigned to a "lead agency". Each recommendation is also prioritized as to the schedule for accomplishment.

The lead agency is the agency which by the nature of its mission and authority is the logical party to spearhead the implementation of a particular proposal. Many proposals will of course involve multiple agencies. The nature of activity required of a lead agency will vary depending on the type of recommendation. Some activities involve budget commitments and capital expenses and some require advocacy and promotion and others call for administrative action.

Priorities are classified as short term (1-3 years), mid-term (4-6 years) and long-term (7-10 years). Many of the short term items may already be scheduled into Enfield's Capital Improvement Program or may be activities and policies that are in place and need to be continued. Some short term recommendations may have come to the fore in the planning process and need to be inserted into the Capital Improvement Program.

Mid-term and Long-term priorities are activities which are considered important, but placed "down the road" in recognition of the fact that limited resources are available both in terms of time and money to implement the plan. Mid-term and long-term capital projects may also require some intermediate planning and design activity before project implementation can take place.

The implementation schedule is presented in the form of a "To Do" list. This form will make it easy for the Planning and Zoning Commission to review and report on implementation progress as a component of their annual report. It also allows for convenient updating of the list as items are completed, priorities change or new items are proposed to be added.

"TO DO" LIST FOR A BETTER ENFIELD

			PRIORITY			Page# Reference for Further Information
	CATEGORY	LEAD AGENCY	Short Term (1-3 Years)	Mid-Term (4-6 Years)	Long-Term (7-10 Years)	
GOAL 1: PROVIDE FOR THE DIRECTION AND TIMING OF GROWTH IN AN ORDERLY FASHION TO ACCOMPLISH A BALANCE OF RESIDENTIAL, COMMERCIAL AND INDUSTRIAL LAND USES WHILE PRESERVING THE TOWN'S IMPORTANT NATURAL AND CULTURAL RESOURCE FEATURES.						36-45
GOAL 2: PROMOTE PHASED QUALITY DEVELOPMENT OF ECONOMIC BENEFIT TO THE TOWN.						39-42
<i>OBJECTIVE: IMPROVE THE ROAD INFRASTRUCTURE PROVIDING ACCESS TO INDUSTRIAL AREAS IN ORDER TO IMPROVE ACCESS, PROMOTE SUBDIVISION AND BUFFER RESIDENTIAL AREAS.</i>						40
Recommendations:						
1	Connect Moody Rd to Hazard Ave with connector road.	Econ. Dev	DPW		●	40
<i>OBJECTIVE: USE ZONING AND SUBDIVISION REGULATIONS TO ENCOURAGE ATTRACTIVE AND INNOVATIVE COMMERCIAL AND INDUSTRIAL DEVELOPMENTS.</i>						40
Recommendations:						
2	Market & Redevelopment study of Depot Hill Area	Econ. Dev	EDC	●		40
3	Review zoning standards for business compatibility	Econ. Dev	EDC/ P & Z	●		41
4	Encourage reuse of existing buildings, Consider flexible zoning	Econ. Dev	P & Z	●		41
5	Restrict commercial development to established retail areas	Econ. Dev	P & Z	●		41
6	Consider establishment of wetlands mitigation strategy to facilitate economic development	Econ. Dev	CC	●		41
7	Review zoning to keep up to date with trends in home occupations	Econ. Dev	EDC & P & Z	●		41
<i>OBJECTIVE: IMPROVE MARKET AWARENESS OF ENFIELD'S ECONOMIC DEVELOPMENT OPPORTUNITIES AND PROMOTE EXPANDED ECONOMIC DEVELOPMENT PLANNING.</i>						41-42
Recommendations:						
8	Continue use of tax assessment agreements to foster economic development	Econ. Dev	EDC/ Town Council	●		41
9	Use Enfield's home page as a market and promotional tool	Econ. Dev	EDC	●		42
10	Increase Enfield's participation in regional economic development programs	Econ. Dev	EDC	●		42
GOAL 3: CONTINUE TO PROVIDE A WIDE RANGE OF HOUSING TYPES TO ENABLE PEOPLE OF ALL INCOME LEVELS AND HOUSING NEEDS TO LIVE IN ENFIELD						42-45
Recommendations:						
11	Review and evaluate PRD dwelling unit equivalent limits and distribution	Housing	P & Z	●		45
12	Continue Enfield's participation in assisted housing programs	Housing	EHA	●		45

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CATEGORY	LEAD AGENCY	Short Term (1-3 Years)	Mid-Term (4-6 Years)	Long-Term (7-10 Years)		
GOAL 4: CONTINUE TO MAINTAIN AND ENHANCE TOWN’S RESIDENTIAL CHARACTER THROUGH PRESERVATION AND REVITALIZATION OF HISTORIC NEIGHBORHOODS AND ENHANCEMENT AND PROTECTION OF MORE RECENTLY DEVELOPED NEIGHBORHOODS.						84-97
13	Maintain residential zoning of neighborhoods	Housing	P & Z	●		45
14	Maintain low density residential/rural character of Town Farm area (southeast)	Housing	P & Z	●		45
15	Maintain public facilities and services supporting residential areas	Housing	DPW/ BOE	●		45
16	Consider rezoning south side of Elm Street to Commercial use between I-91 and Elm/Shaker intersection	Land Use	P & Z	●		37
17	Develop a transitional zone on the north side of Elm Street for frontage properties that protects the residential area to the north.	Land Use	P & Z	●		37
GOAL 5: PROMOTE A SAFE AND CONVENIENT TRANSPORTATION AND ROADWAY SYSTEM						46-62
OBJECTIVE: COORDINATE ECONOMIC DEVELOPMENT WITH TRAFFIC AND CIRCULATION CAPACITY TO AVOID RESIDENTIAL IMPACTS						60
OBJECTIVE: ADOPT A MASTER STREET PLAN FOR NEW ROADS TO BE REFERENCED IN SUBDIVISION PLANNING						60-61
See Recommendation #1						40, 60
18	Review and revise road standards.	Transportation	DPW/ P & Z	●		51-55, 62
OBJECTIVE: IMPROVE THE CIRCULATION SYSTEM TO ACCOMMODATE TRAFFIC GENERATED BY NON-RESIDENTIAL USES MINIMIZING ADVERSE IMPACT ON RESIDENTIAL STREETS AND NEIGHBORHOODS						60
Recommendations:						
19	Street improvements to North Street, Park to Elm.	Transportation	DPW		●	61
20	Street improvements to South Maple Street and Scantic River Bridge	Transportation	DPW		●	61
21	Street improvements to Town Farm Road	Transportation	DPW		●	61
OBJECTIVE: USE TRAFFIC CALMING APPROACHES TO REDUCE TRAFFIC IMPACTS						60
Recommendations:						
22	Improved traffic management through neighborhoods	Transportation	EPD	●		61
23	Improved traffic management on State routes	Transportation	CDOT	●		61
OBJECTIVE: ESTABLISH A SYSTEM OF BIKEWAYS AND PEDESTRIAN TRAILS LINKED TO THE OPEN SPACE SYSTEM						60
Recommendations:						
24	Sidewalk installation in Hazardville area to link to Scantic River	Transportation	DPW		●	57-59, 61
25	Sidewalk installation west of Enfield Street historic area to link to Connecticut River	Transportation	DPW		●	57-59, 61

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		CATEGORY	LEAD AGENCY	PRIORITY			Page# Reference for Further Information
				Short Term (1-3 Years)	Mid-Term (4-6 Years)	Long-Term (7-10 Years)	
26	Designate Bike Loop with pavement markings and signage	Transportation	DPW & EPD			●	61-62
OBJECTIVE: EVALUATE THE PUBLIC TRANSPORTATION SYSTEM TO SEE IF A MORE COMPREHENSIVE SERVICE IS POSSIBLE							60
Recommendations:							
27	Continue to evaluate the required level of elderly & handicapped service	Transportation	Town Council/ Elderly Comm.	●			56, 62
GOAL 6: PRESERVE AND PROTECT THE TOWN'S NATURAL RESOURCES: HILLS, RIVERS, STREAMS, PONDS, FLOODPLAINS, WETLANDS AND AQUIFERS.							37-39, 70
OBJECTIVE: PROTECT WATER QUALITY OF AQUIFERS THROUGH ENFORCEMENT OF LAND USE REGULATIONS							70
OBJECTIVE: PROTECT QUALITY WETLAND AREAS FROM FILLING AND ENCROACHMENT							70
OBJECTIVE: PROTECT RESIDENTS FROM FLOOD HAZARDS							70
OBJECTIVE: PRESERVE NATURAL RESOURCES BY INCREASED ACQUISITION OF VACANT LAND.							70
GOAL 7: PRESERVE PRIME AGRICULTURAL LANDS AND FARMLAND AS AN INDUSTRY AND OPEN SPACE AMENITY							70-71
OBJECTIVE: COOPERATE WITH STATE AND WITH PRIVATE LAND TRUSTS TO ACQUIRE FEE TITLE, DEVELOPMENT RIGHTS OR CONSERVATION EASEMENTS OVER LARGE FARMLAND TRACTS OF LAND.							70
Recommendations:							
28	Acquire development rights to farmlands at Park and Hazard	Parks & Open Space	CC, PARKS		●		71
29	Maintain current residential zoning of Town Farm area	Parks & Open Space	P & Z	●			71
30	Expand the acquisition of development rights on farmland	Parks & Open Space	CDA	●			70-73
31	Continue use of PA 490 to foster preservation of farm and forestlands	Parks & Open Space	Assessor	●			70-73
32	Expand use of PA 490 to encourage preservation of priority "open space"	Parks & Open Space	Assessor	●			72-73
33	Consider requiring right of first refusal for PA 490 tax reductions	Parks & Open Space	Assessor T.C.	●			72-73
GOAL 8: PRESERVE, ENHANCE AND PROTECT VALUABLE OPEN SPACE AREAS							71-73
OBJECTIVE: CREATE A NETWORK OF OPEN SPACE CORRIDORS AND DESTINATION SITES LINKING PARKS, SCHOOLS, OPEN SPACES, WITH GREENWAYS, BIKEWAYS, TRAILS AND PEDESTRIAN WALKWAYS.							71-75
OBJECTIVE: PRESERVE AS MUCH OPEN SPACE AS POSSIBLE ALONG THE CONNECTICUT AND SCANTIC RIVERS WITH ACCESS TO THE PUBLIC BY GREENWAYS WITH WALKING AND BIKE TRAILS.							71-75

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					Short Term (1-3 Years)	Mid-Term (4-6 Years)	Long-Term (7-10 Years)	
CATEGORY	LEAD AGENCY							
Recommendations:								
34	Acquire additional lands along the Scantic River	Parks & Open Space	CDEP	●			71-75	
35	Develop State Park facilities per plan along Scantic River	Parks & Open Space	CDEP	●			71-75	
36	Purchase vacant land on Alden Avenue to improve access to rear open space	Parks & Open Space	Parks & Rec	●			71	
37	Augment open space fund with annual budget allocation	Parks & Open Space	Town Council	●			71	
38	Prioritize use of fees in lieu of open space, site acquisitions	Parks & Open Space	CC, PARKS, P&Z	●			71	
39	Apply for funding for acquisition and development of hike/bike trail system	Parks & Open Space	DPW, PARKS	●			71-75	
40	Require use of conservation subdivision design techniques along Rivers	Parks & Open Space	P & Z	●			72	
41	Establish an Open Space Council to promote and advise on open space usage and future plans	Parks & Open Space	CC, PARKS	●			73	
GOAL 9: PROVIDE AN ADEQUATE AMOUNT, VARIETY AND DISTRIBUTION OF RECREATIONAL FACILITIES AND PROGRAMS.							73-75	
OBJECTIVE: MAINTAIN AND ENHANCE EXISTING ACTIVE RECREATIONAL FACILITIES, INDOOR AND OUTDOOR TO PROVIDE RESIDENTS WITH HIGH QUALITY AND CONVENIENT RECREATION AMENITIES.							73-75	
Recommendations:								
42	Sidewalks along Dusthouse Road, South Maple Street and Cooper Street to access the Scantic River.	Parks & Open Space	DPW, PARKS		●		73	
43	Obtain State DOT participation to create bike trail in excess I-91 right-of-way west side between Elm St. and Brainard Road	Parks & Open Space	DPW, PARKS		●		73	
44	Create sidewalk and bike trail links between community activity centers	Parks & Open Space	DPW, PARKS		●		73-75	
45	Improve coordination of school and park facilities management, scheduling and maintenance	Parks & Open Space	PARKS, BOE	●			74	
46	Coordinate park and school capital improvements to provide well-balanced recreation facilities	Parks & Open Space	PARKS, BOE.		●		74-75	
47	Develop a sidewalk extension program with attention to both the transportation and recreation functions of walks.	Parks & Open Space	DPW, PARKS	●			75	
48	Plan and develop a multi-purpose east side community center	Parks & Open Space	PARKS, Comm. Elderly		●		74	

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49	Continue to fund park and recreation capital improvements	Parks & Open Space	Town Council	●			74-75
50	Solicit volunteer participation and sponsors for conservation and beautification activities	Parks & Open Space	PARKS, CC	●			75
GOAL 10: PROVIDE AN ADEQUATE AND WELL-LOCATED INFRASTRUCTURE OF COMMUNITY FACILITIES SUFFICIENT TO DELIVER HIGH QUALITY SERVICE THROUGHOUT ENFIELD							76-83
<i>OBJECTIVE: CONTINUE TO COOPERATE WITH AND RELY UPON PRIVATE UTILITIES TO MEET PUBLIC WATER SUPPLY NEEDS</i>							82
<i>OBJECTIVE: CONTINUE TO PROVIDE A MODERN HIGH QUALITY PUBLIC LIBRARY FOR THE BUSINESS, EDUCATIONAL AND RECREATIONAL USE OF THE COMMUNITY</i>							82
Recommendations:							
51	Continue to reinvest in school facilities to maintain high quality school system	Community Facilities	Town Council, BOE	●			76-78, 83
52	Monitor local demographic trends and manage existing classroom space to meet changing needs	Community Facilities	BOE.	●			77-78, 83
53	Continue to make adequate capital improvement investments in public safety and emergency equipment and facilities to service all areas of town	Community Facilities	EPD, Vol. Fire Depts.	●			79-80, 82
54	Continue to support the volunteer fire departments in Enfield	Community Facilities	Town Council	●			79, 83
55	Continue to rely upon and cooperate with private utilities for public water supply needs and protect the aquifer from incompatible land use	Community Facilities	Town Council, P & Z	●			81-82
GOAL 11: PROTECT RESIDENTS FROM FLOODING AND ADDRESS DRAINAGE ISSUES.							81
56	Continue program of stream channel and drainage system improvements	Community Facilities	DPW, Town Council	●			37-38, 81
57	Continue to enforce flood plain and stream channel encroachment zoning regulations	Community Facilities	P & Z	●			37-38, 81
58	Amend town regulations to require sizing of water mains for new development to include future downstream development	Community Facilities	DPW, Town Council	●			83
GOAL 12: PRESERVE AND ENHANCE THE HISTORIC AND CULTURAL HERITAGE OF THE TOWN.							84-97
Recommendations:							
59	Continued application of programs to support housing rehabilitation in Thompsonville	Thompsonville	CD	●			84-88
60	Promote adaptive reuse of major Thompsonville structures, such as old Post Office, apply tax incentives	Thompsonville	EDC/CD	●			84-88
61	Focus on improvement of existing Thompsonville properties rather than on new construction	Thompsonville	CD	●			84-88

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				Short Term (1-3 Years)	Mid-Term (4-6 Years)	Long-Term (7-10 Years)	
62	Expand open space and recreation access and facilities along Connecticut River in Thompsonville	Thompsonville	Parks, CC	●			84-88
63	Develop outreach marketing program to specialty retailers, restaurants and services to enhance Thompsonville as a destination	Thompsonville	EDC	●			84-88
64	Continue to promote concept of Thompsonville train stop to regional transportation planners	Thompsonville	DPW, Town Council			●	84-88
65	Maintain and expand gateway landscaping at Elm/Enfield Streets	Thompsonville	Parks	●			84-88
66	Continue to promote Freshwater Brook and Pond as an aesthetic and community activity focal point	Thompsonville	Parks	●			84-88
67	Enforce existing zoning requirements for expansion and new construction to fit neighborhood character	Thompsonville	P & Z	●			84-88
68	Enforce zoning landscape requirements and limit driveway access points on Upper Enfield Street	Enfield Street Corridor	P & Z/ CDOT	●			88-89
69	Continue historic district designation and preservation activities along Enfield Street	Enfield Street Corridor	HDC	●			88-94
70	Improve sidewalk linkages between historic Enfield Street and the Connecticut River	Enfield Street Corridor	DPW	●			88-94
71	Target the King's Corner vicinity as a principal economic development area	Enfield Street Corridor	EDC	●			88-94
72	Enforce low speed limits through Hazardville Center	Hazardville	EPD/ CDOT	●			94-97
73	Improve visibility and safety of pedestrian crossings in Hazardville Center	Hazardville	EPD/C DOT	●			94-97
74	Encourage adoption of a historic district designation for Hazardville Center	Hazardville	HDC	●			94-97
75	Encourage adoption of a historic district designation for former Shaker Village property and buildings	Hazardville	HDC		●		94-97
76	Consider drafting a Hazardville Center zone designation similar to the TV designation	Hazardville	P & Z	●			94-97
77	Acquire development rights lands at Park and Hazard for open space and Community center use, link to Scantic River	Hazardville	Parks		●		94-97

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